

TRINIDAD AMBULANCE DISTRICT

BOARD OF DIRECTOR'S MEETING & BUDGET HEARING AGENDA

DATE: October 22, 2025

TIME: 4:30pm

LOCATION: 13840 US Hwy 350, Trinidad, Colorado

ONLINE: Zoom.com

MEETING ID: 853 3478 8755

1. Call to Order / Pledge of Allegiance
2. Roll Call
3. Adopt Agenda
4. Meeting Minutes September 24, 2025
5. 2026 Budget Hearing
6. Director & Operations Reports
7. Unfinished Business
 - a Public Perception Campaign
8. Public Comments
9. New Business
 - a Legal Counsel
 - b Dispatch Service Proposals
10. Adjourn

TRINIDAD AMBULANCE DISTRICT BOARD OF DIRECTORS
MONTHLY MEETING **September 24, 2025**

Attendance: Joe Richards, Tom Murphy, Zachary Shapiro, Audra Garrett, Lynette Bates, Barbara Fisk, Lt. Liz Romero, via Zoom Chris Jorgensen, Max Neuman and Tyler Atkins with BiggsKofford, P.C.

SUBJECT	DISCUSSION
Call to Order/Pledge	Meeting was called to order at 4:42pm by Zakk Shapiro.
Roll Call/Proof of Quorum	There was a quorum with four (4) board members in attendance.
Adoption of Agenda	<p>MOTION adopt the agenda as presented was made by Audra Garrett. SECOND: Tom Murphy YEA: Zakk Shapiro, Joe Richards, Tom Murphy, Audra Garrett NAY: ABSTAIN: The agenda adopted as presented.</p>
Review Minutes	<p>MOTION to approve the August 27, 2025 meeting minutes as presented was made by Joe Richards. SECOND: Tom Murphy YEA: Zakk Shapiro, Joe Richards, Tom Murphy, Audra Garrett NAY: ABSTAIN: The August 27, 2025 minutes were approved as presented.</p>
Director & Operations Reports	<p>The Director and Operations Reports were presented by Lt. Elizabeth Romero.</p> <p>Financial Statement for August 2025. Financial Overview</p> <ul style="list-style-type: none"> • Deferred Property Tax Receivable: \$117,896.56 • General Fund Bank Accounts \$1,687,559.27 • Enterprise Fund Bank Accounts \$2,043,531.15 • Total Cash on Hand \$3,731,090.42 <p>YTD Income and Expenses</p> <ul style="list-style-type: none"> • Net Income TAD \$477,334.70 • Net Income TADE \$435,903.68 • YTD Net Income \$913,238.38 • Medicaid Supplemental Payment \$202,073.82 <p>YTD Billing Performance</p> <ul style="list-style-type: none"> • EMS Transports January – August 2025: 1,167 • Gross Charges \$3,702,936.92 • Contractual Allowances \$1,742,108.31 • Payments Collected \$864,612.16 • Net Collections Rate ~44.1%

August Collections Summary

- Total Transports 146
- Gross Charges \$426,277.91
- Average Gross Charge/Trip \$2,919.71
- Collections August Trips \$14,774.96
- Cash per Trip \$101.20
- July Collection Rate 3.7%

Medicaid Supplement \$202,073.82 will be deposited on September 30, 2025.

While Spanish Peaks Regional Medical Center has signed a contract for secure transports, Sangre de Cristo Hospice has not returned the contract they requested.

The deadline for Hall & Evans to provide the Opening Brief to the District Court has been moved to October 17, 2025. We will be renewing our Community Integrated Health Care Services license which expires on October 8th.

PWW Advisory Group (PWW/AG <https://www.pwwag.com/>) has provided information on Clinical Validation Teams (CVT) making ambulance triage as a “game-changer”.

Southern Colorado Regional Emergency and Trauma Advisory Council (SCRETAC) will be reviewing and updating our medical guidelines in the coming months.

The EMTS Grant has been approved Colorado Department of Health and Environment (CDPHE) has delivered the Scope of Work and Purchase Order.

Two Colorado Representatives, one Democrat and one Republican, will be sponsoring bills in conjunction with Emergency Medical Services Association of Colorado (EMSAC). One to create an EMS as an Essential Service Bill and another a Treatment-In-Place (TIP) bill. Both have reached out to TAD to help create the bills.

Chief Moreno testified to the Department of Health Care Policy and Financing Medical Services Committee (HCPF-Medicaid) in support of rural EMS agencies that must balance 911 readiness with uncompensated or underfunded transfers to larger hospital systems; funding to stabilize staffing by addressing workforce shortages, training costs, and improving compensation in frontier and super-rural areas; and, investing in dispatch, communications, mobile integrated health (MIH/CP), and new care delivery models to sustain rural EMS as an essential service.

Rural Health Transformational Funds totaling \$50 billion over the next 5 years (approximately \$10 billion per year) will be available to eligible states who have submitted an approved transformational plan. Funds will flow through rural hospitals, clinics, EMS agencies, and community providers through state-directed programs.

The National Association of Emergency Medical Technicians (NAEMT) is promoting a legislative advocacy push to pass the Protecting Access to Ground Ambulance Medical Services Act of 2025. The Act extends Medicare add-on payments until December 31, 2027. TAD is considered a super-rural provider, who currently receives 22.6% additional Medicare reimbursement through the current Act. Anyone can, and is encouraged, to send letter of support to our state legislators, it only takes about 5 minutes using this link <https://www.naemt.org/advocacy/online-legislative-service/>.

The Safety Cloud Report stated 10,669 lifetime driver alerts, 89 Rescue2Rescue alerts sent and 92 received. Lifetime incidents numbered 1,173 and average time on scene 15.5 minutes. Response Metrics revealed 1,172 lifetime runs, 7,995 minutes responding time and average time to scene 6.8 minutes. Several meeting updates were provided along with national EMS Headlines including multiple ambulance collisions, service closures, assaults on EMS providers, staffing shortages and funding challenges. Several Colorado Headlines were also noted along with updates on federal legislations.

Must Watch: The EMS Documentary “Code 3: A Raw EMS Portrait” — A film described as a front-line look at ambulance/EMS life; got a theatrical release as of around **September 12, 2025**. [EMSUK Learning](https://www.emsuklearning.co.uk/code-3-a-raw-ems-portrait-a-film-that-pulls-no-punches-about-life-on-the-ambulance-frontline/)
<https://www.emsuklearning.co.uk/code-3-a-raw-ems-portrait-a-film-that-pulls-no-punches-about-life-on-the-ambulance-frontline/>

Transport statistics on services provided for the month of August, 2025.

Calls for Service	245(up 56 from July)
On Call	1 w/transport
Chief	2
Deputy Chief	0
Inter-Facility Transfers	35 (1 delayed due to High Risk Assessment & 2 transports from ER to home)
IFT Not Transported	0
IFT Mileage – August	6,058
YTD IFT Transports	244
YTD IFT Mileage	46,776

Six out of six vehicles are in service. Another ALS provider is out on worker’s compensation.

Crew's Corner

- TAD provided standby services for the Caveman Event,
- Continuing to attend the Farmer's Market and Senior Citizen Center,
- Stop the Bleed education at the court house,
- Supported volunteer fire department bake sale,
- Attended fundraiser dinner for DOC employee

Joe Richards voiced concerns about Las Animas County giving over organizational authority for the Caveman event to the City of Trinidad. He believes this event is best overseen by the County Emergency Manager.

Unfinished Business

Public Perception Campaign. The Board further discussed the potential for meeting with the Trinidad Area Hospital Association (TAHA) Board to further amiable relations. Joe Richards noted an unsolicited meeting with Kim Luccro, CEO Mt. San Rafael Hospital wherein she had positive feedback on relations between the two entities. She was hesitant to have the two boards meet. It was suggested that a couple of TAD's board members attend a Trinidad Area Health Association (TAHA) board meeting. Lt. Romero spoke to the fact that MSRH has been very understanding out TAD's current schedule sometimes having BLS crews only. The hospital has sent nurses on some ALS transfers in order to facilitate those transfers.

2024 Audit(s). Chris Jorgensen, Max Neuman and Tyler Atkins, auditors with BiggsKofford, P.C., presented the final 2024 Audit and answered board questions. They explained the need for both a loan reserve acct which would reserve one-tenth the loan amount over 10 years and a capital asset reserve which would set aside 25% per year until 100% capacity. They also confirmed to meeting with the Executive Director over the next couple of months to make all necessary adjustments in preparation for the 2025 audit. The emphasized the September 30th deadline for submitted the audit. Legal representative Lisa Mayers of Spencer-Fane and the Special District Association reviewed and approved all audit documents. **MOTION** to accept the financial statement of Trinidad Ambulance District as presented in the 2024 Audit was made by Audra Garrett.

SECOND: Tom Murphy

YEA: Zakk Shapiro, Joe Richards, Tom Murphy, Audra Garrett

NAY:

ABSTAIN:

The 2024 Financial Statement of TAD as presented by BiggsKofford, P.C. was accepted.

Public Comments

None

New Business

2026 Draft Budget. The 2026 draft budget was presented by Zakk Shapiro, Joe Richards and Gabriel Moreno to the Board for review. The Executive Director satisfactorily answered questions about line items.

MOTION to accept the 2026 Budget as presented was made by Audra Garrett

SECOND: Tom Murphy

YEA: Zakk Shapiro, Joe Richards, Tom Murphy, Audra Garrett

NAY:

ABSTAIN:

The 2026 Budget was accepted and a Budget Hearing scheduled for October 22, 2025.

Legal Counsel. The board reviewed and accepted the resignation of the Law Office of Les Downs as legal counsel. It was clarified that the board has been using Collins, Cole, Flynn, Winn and Ulmer for contract reviews and the original presentation to the Las Animas County Board of County Commissioners for a service plan change. Lisa Mayers with Spencer-Fane and the Special District Association has reviewed property lease agreement, contracts, audits and other Special District items. Hall-Evans is currently working on the service plan change appeal at the District Court level. Discussion led to the feasibility, and or need, of having counsel at every board meeting, retaining a lawyer and costs. It was mentioned that the board agendas are not deep enough to constitute a lawyer at every meeting but more on an as-needed basis. Chief Moreno will solicit lawyers for retainage and report to the board at the October meeting.

Johnston Financial Services LLC (JFS LLC). A proposal for providing accounting and payroll services was provided by JFS LLC. They are industry specific to first responder agencies. Their fee is \$5,400 per month. WSDM, the current accounting and payroll services provider charges \$2,000 per month but is not industry specific, nor do they provide services as required.

MOTION to formally change accounting companies from WSDM to JFS Accounting at a cost of \$5,400 per month was made by Audra Garrett.

SECOND: Tom Murphy

YEA: Zakk Shapiro, Joe Richards, Tom Murphy, Audra Garrett

NAY:

ABSTAIN:

JFS Accounting will be the new accounting company.

Trade In/Purchase of Vehicle. The 2020 F150 (VIN 6815) that Chief Moreno uses currently has 60,700 miles and is developing transmission issues. Siting ongoing transmission issues, safety and perception concerns, Chief Moreno is requesting permission to trade-in (value \$21,000) the vehicle for either a 2026 Expedition (\$66,842.61) or 2025 F15 (\$60,785.57). Chalmers Ford/MHQ has provided State Contracted (#20-00000-21-00030) proposals for each vehicle. The noted prices include the

\$21,000 trade-in reduction. The board discussed options of a smaller sized vehicle but clearance and space for emergency response equipment were deterrents. Review of purchasing procedures to include cooperatives will be further discussed at another time.

MOTION based on Proposal #091725-16.1 from Chalmers Ford/MHQ on State Contract #20-00000-21-00030, to be confirmed by Chief Moreno, trade-in VIN 6815 2020 F150 with 61,000 miles for a price of \$21,000 and purchase a fully equipped 2026 Ford Expedition XL SSV 4x4 for the purchase price of \$66,842.61 total cost, includes trade-in value of VIN 6815 was made by Audra Garrett.

SECOND: Joe Richards

YEA: Zakk Shapiro, Joe Richards, Tom Murphy, Audra Garrett

NAY:

ABSTAIN:

VIN 6815 will be traded for the purchase of a fully equipped 2026 Ford Expedition XL SSV 4x4 from Chalmers Ford/MHQ under State Contract #20-00000-21-00030 for a total cost of \$66,842.61.

Dispatch Service Proposals. In search for dispatch services that deal only with Emergency Medical Services, Chief Moreno provided proposal comparisons between ARM and Echo911. AMR offers a simple per-call billing model with a 3% annual increase. Echo911 offers a more feature-rich package (radios, CAD apps, WestNet alerting, surge coordination) and a predictable monthly rate with built-in cost reductions after Year 1. There is a slight risk of overage fees *if* call volume grows >15%. Echo911 emphasizes integration with ESO, remote/mobile CAD and station alerting, all of which TAD currently uses. AMR's system connects to ESO. Echo911 provides a defined go-live timeline (by Dec. 31, 2025), while AMR is dependent on contract approval. He has also reached out to South Metro Fire Rescue to see if they are interested in providing dispatch but has not yet received a response. This line item will be tabled until the October 22, 2025 meeting.

Adjourn

MOTION to adjourn was made by Joe Richards with October 22, 2025 at 4:30pm set for the next meeting date.

SECOND: Audra Garrett

YEA: Zakk Shapiro, Joe Richards, Tom Murphy, Audra Garrett

NAY:

ABSTAIN:

Adjourned at 6:35pm

Minutes approved by Trinidad Ambulance District Board of Directors October 22, 2025.

Zachary Shapiro, Chairperson



TRINIDAD AMBULANCE DISTRICT

13840 Hwy 350 • P. O. Box 132 • Trinidad, CO 81082



October 23, 2025

Division of Local Government
1313 Sherman Street, Room 521
Denver, CO 80203

Re: 2026 Budget Submission

Attached are the 2026 budget and budget message for Trinidad Ambulance District in Las Animas County, State of Colorado, submitted pursuant to Section 29-1-113 C.R.S. This budget was adopted on October 22, 2025. If there are any questions on the budget, please contact:

Chief Gabriel Moreno
P. O. Box 132
Trinidad, CO 81082
gmoreno@tadems.com

I, Zachary Shapiro, as President of the Trinidad Ambulance District Board of Directors, hereby certify that the attached is a true and correct copy of the 2026 budget.

Sincerely,

Zachary Shapiro
Board President

**RESOLUTION
TO ADOPT 2026 BUDGET, APPROPRIATE SUMS OF MONEY,
AND AUTHORIZE THE CERTIFICATION OF THE TAX LEVY
TRINIDAD AMBULANCE DISTRICT**

A RESOLUTION SUMMARIZING REVENUES AND EXPENDITURES FOR EACH FUND, ADOPTING A BUDGET, LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2026 TO HELP DEFRAY THE COSTS OF GOVERNMENT, AND APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS IN THE AMOUNTS AND FOR THE PURPOSES SET FORTH HEREIN FOR THE TRINIDAD AMBULANCE DISTRICT, LAS ANIMAS COUNTY, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY, 2026, AND ENDING ON THE LAST DAY OF DECEMBER, 2026,

WHEREAS, the Board of Directors of the Trinidad Ambulance District has authorized its consultants to prepare and submit a proposed budget to said governing body at the proper time; and

WHEREAS, the proposed budget has been submitted to the Board of Directors of the District for its consideration; and

WHEREAS, upon due and proper notice, published or posted in accordance with the law, said proposed budget was available for inspection by the public at a designated public office, a public hearing was held on October 22, 2025 and interested electors were given the opportunity to file or register any objections to said proposed budget; and

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues or planned to be expended from reserves or fund balances so that the budget remains in balance, as required by law; and

WHEREAS, the amount of money necessary to balance the budget for general operating purposes from property tax revenue is \$1,178,495; and

WHEREAS, the Board of Directors finds that it is required to temporarily lower the operating mill levy to render a refund for \$0.00; and

WHEREAS, the amount of money necessary to balance the budget for voter-approved bonds and interest is \$0.00; and

WHEREAS, the amount of money necessary to balance the budget for contractual obligation purposes from property tax revenue as approved by voters from property tax revenue is \$0.00; and

WHEREAS, the amount of money necessary to balance the budget for capital expenditure purposes from property tax revenue as approved by voters or at public hearing is \$0.00; and

WHEREAS, the amount of money necessary to balance the budget for refunds/abatements is \$0.00; and

WHEREAS, the 2025 valuation for assessment for the District as certified by the County Assessor of Las Animas is \$405,399,127 ; and

WHEREAS, at an election held on November 6, 2016 the District has eliminated the revenue and expenditure limitations imposed on governmental entities by Article X, Section 20 of the Colorado Constitution and Section 29-1-301, C.R.S., as amended.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE TRINIDAD AMBULANCE DISTRICT OF LAS ANIMAS COUNTY, COLORADO:

Section 1. Adoption of Budget. That the budget as submitted, and attached hereto and incorporated herein by this reference, and if amended, then as amended, is hereby approved and adopted as the budget of the Trinidad Ambulance District for calendar year 2026.

Section 2. Budget Revenues. That the estimated revenues for each fund as more specifically set out in the budget attached hereto are accepted and approved.

Section 3. Budget Expenditures. That the estimated expenditures for each fund as more specifically set out in the budget attached hereto are accepted and approved.

Section 4. Levy of General Property Taxes. That the Board of Directors does hereby certify the levy of general property taxes for collection in 2026 as follows:

A. Levy for General Operating and Other Expenses. That for the purposes of meeting all general operating expense of the District during the 2026 budget year, there is hereby levied a tax of 2.907 mills upon each dollar of the total valuation of assessment of all taxable property within the District for the year 2025.

B. Temporary Tax Credit or Rate Reduction. That pursuant to Section 39-1-111.5, C.R.S. for the purposes of effect of a refund for the purposes set forth in Section 20 of Article X of the Colorado Constitution, there is hereby certified a temporary property tax credit or temporary mill levy rate reduction of 0.000 mills upon each dollar of the total valuation of assessment of all taxable property within the boundaries of the District for the year 2025.

C. Levy for General Obligation Bonds and Interest. That for the purposes of meeting all debt retirement expense of the District during the 2026 budget year, as the funding requirements of the current outstanding general obligation indebtedness is detailed in the following "Certification of Tax Levies," there is hereby levied a tax of 0.000 mills upon each dollar of the total valuation for assessment of all taxable property within the District for the year 2025.

D. Levy for Contractual Obligations. That for the purposes of meeting the contractual obligation expense of the District during the 2026 budget year, as detailed in the following "Certification of Tax Levies," there is hereby levied a tax of 0.000 mills upon each dollar of the total valuation for assessment of all taxable property within the District for the year 2025.

E. Levy for Capital Expenditures. That for the purposes of meeting all capital expenditures of the District during the 2026 budget year pursuant to Section 29-1-301(1.2) or 29-1-302(1.5), C.R.S., there is hereby levied a tax of 0.000 mills upon each dollar of the total valuation of assessment of all taxable property within the boundaries of the District for the year 2025.

F. Levy for Refunds/Abatements. That for the purposes of recoupment of refunds/abatements of taxes pursuant to Section 39-10-114(1)(a)(I)(B), C.R.S., there is hereby levied a tax of 0.000 mills upon each dollar of the total valuation of assessment of all taxable property within the boundaries of the District for the year 2025.

Section 5. Property Tax and Fiscal Year Spending Limits. That, being fully informed, the Board finds that the foregoing budget and mill levies do not result in a violation of any applicable property tax or fiscal year spending limitation.

Section 6. Certification. That the appropriate officers of the District are hereby authorized and directed to certify to the Board of County Commissioners of Las Animas County, Colorado, the mill levies for the District herein above determined and set, or be authorized and directed to certify to the Board of County Commissioners of Las Animas County, Colorado, as herein above determined and set, but as recalculated as needed upon receipt of the final certification of valuation from the County Assessor in order to comply with any applicable revenue and other budgetary limits or to implement the intent of the District. That said certification shall be in substantially the form set out and attached hereto and incorporated herein by this reference.

Section 7. Appropriations. That the amounts set forth as expenditures and balances remaining, as specifically allocated in the budget attached hereto, are hereby appropriated from the revenue of each fund, to each fund, for the purposes stated and no other.

[remainder of page intentionally left blank; signature page follows]

ADOPTED this 22nd day of October 2025.

TRINIDAD AMBULANCE DISTRICT

Zachary Shapiro, President

ATTEST:

Joseph Richards, Secretary

CERTIFICATION OF VALUATION BY
Las Animas County COUNTY ASSESSOR

New Tax Entity? [] YES [X] NO

Date 08/21/2025

NAME OF TAX ENTITY: TRINIDAD AMB DIST

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION ("5.5%" LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2025:

Table with 11 rows listing valuation items and their amounts. 1. PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION: \$365,430,910. 2. CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: \$405,874,550. 3. LESS TOTAL TIF AREA INCREMENTS, IF ANY: \$475,423. 4. CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION: \$405,399,127. 5. NEW CONSTRUCTION: \$1,106,505. 6. INCREASED PRODUCTION OF PRODUCING MINE: \$0. 7. ANNEXATIONS/INCLUSIONS: \$0. 8. PREVIOUSLY EXEMPT FEDERAL PROPERTY: \$0. 9. NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND: \$0. 10. TAXES RECEIVED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1: \$38,87. 11. TAXES ABATED AND REFUNDED AS OF AUG. 1: \$3,187.42.

† This value reflects personal property exemptions if enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution. * New Construction is defined as: Taxable real property structures and the personal property connected with the structure. ≈ Jurisdiction must submit to the Division of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit calculation; use Forms DLG 52 & 52A. Φ Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation; use Form DLG 52B.

USE FOR TABOR "LOCAL GROWTH" CALCULATION ONLY

IN ACCORDANCE WITH ART. X, SEC. 20, COLO. CONSTITUTION AND 39-5-121(2)(b), C.R.S., THE Las Animas County ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2025:

Table with 7 rows listing actual valuation items and their amounts. 1. CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: \$2,283,937,115. ADDITIONS TO TAXABLE REAL PROPERTY: 2. CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: \$14,606,839. 3. ANNEXATIONS/INCLUSIONS: \$0. 4. INCREASED MINING PRODUCTION: \$0. 5. PREVIOUSLY EXEMPT PROPERTY: \$0. 6. OIL OR GAS PRODUCTION FROM A NEW WELL: \$0. 7. TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT: \$0.

DELETIONS FROM TAXABLE REAL PROPERTY

Table with 3 rows listing deletion items and their amounts. 8. DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: \$301,178. 9. DISCONNECTIONS/EXCLUSIONS: \$0. 10. PREVIOUSLY TAXABLE PROPERTY: \$0.

† This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property. * Construction is defined as newly constructed taxable real property structures. ‡ Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS: TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY \$2,503,225,839

IN ACCORDANCE WITH 39-5-128(1.5), C.R.S., THE ASSESSOR PROVIDES: HB21-1312 ASSESSED VALUE OF EXEMPT BUSINESS PERSONAL PROPERTY (ESTIMATED): ** \$729,522

** The tax revenue lost due to this exempted value will be reimbursed to the tax entity by the County Treasurer in accordance with 39-3-119.5(3), C.R.S.

NOTE: ALL FEES MUST BE CERTIFIED TO THE COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.

USE FOR STATUTORY PROPERTY TAX LIMIT CALCULATION ("5.25%" LIMIT) 29-1-1703, C.R.S.

IN ACCORDANCE WITH §§ 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2025 :

1.	CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION:	1.	\$405,874,550
2.	LESS TOTAL TIF AREA INCREMENTS, IF ANY:	2.	\$475,423
3.	CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	3.	\$405,399,127
4.	NEW CONSTRUCTION:	4.	\$1,106,505
5.	ANNEXATIONS/INCLUSIONS:	5.	\$0
6.	PREVIOUSLY EXEMPT PROPERTY:	6.	\$0
7.	TAXES RECEIVED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1)(a), C.R.S.). Includes all revenue collected on valuation not previously certified:	7.	\$38,87
8.	INCREASED VALUATION FOR ASSESSMENT ATTRIBUTABLE TO A CHANGE IN LAW FOR A PROPERTY TAX CLASSIFICATION:	8.	\$0
9.	TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):	9.	\$3,187.42
10.	TOTAL PRODUCING MINES, OR PRIMARY OIL OR GAS PRODUCTION:	10.	\$14,610,150
11.	REVENUE INCREASE FROM EXPIRED TIF:	11.	\$0

Notes:

The property tax limit will apply to all property taxing entities with the exception of school districts, city and county, city, or town that has adopted a home rule charter (29-1-306(1)(b), C.R.S.). The revenue limit applies to any property taxing entities that have authority to exceed current 5.5% and the TABOR limit.

The Division of Local Government ("the Division") has developed technical assistance resources to assist taxing entities with the calculation of the property tax limit available online here (<https://dlg.colorado.gov/budget-information-and-resources>). Please understand that the Division has no statutory or administrative role in calculating or enforcing the property tax limit, and each taxing entity's revenue limits and voter approval history may be unique. The technical assistance resources provided by the Division with regard to the property tax limit are not definitive and not legal advice. Taxing entities may choose to calculate the property tax limit with a methodology that is different from the methodology presented in the Division's technical assistance resources. The Division always recommends that taxing entities consult with an attorney in order to understand and apply the various statutory and constitutional revenue limits that may apply to that taxing entity.

NOTE: ALL LEVIES MUST BE CERTIFIED to the COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.

**TRINIDAD AMBULANCE DISTRICT
2026 BUDGET
GENERAL FUND**

	2024 Actual	2025 Estimated	2026 Projected
BEGINNING FUND BALANCE	\$5,061,770	\$5,431,082	\$5,431,330

INCOME

Property Tax	\$1,376,198	\$1,061,197	\$1,178,495
Specific Ownership Tax	\$160,000	\$160,000	\$160,000
Interest from Taxes	\$600	\$600	\$750
Refunds/Abatements	\$-	\$-	\$-
Interest from Savings	\$1,000	\$1,000	\$1,500
RETAC Grants	\$15,000	\$10,000	\$10,000
Delinquent Taxes	\$-	\$-	\$-
Overpayment Refunds	\$(5,000)	\$(5,000)	\$(5,000)
TOTAL INCOME	\$1,547,798	\$1,227,797	\$1,345,745

PAYROLL EXPENSE

Salaries	\$194,228	\$334,000	\$334,000
FICA - Medicare	\$2,816	\$4,843	\$4,843
FICA - Social Security	\$12,042	\$20,708	\$20,708
State Unemployment	\$433	\$433	\$433
Workers Comp	\$7,792	\$9,379	\$25,000
Retirement	\$13,596	\$23,380	\$23,380
Health Insurance	\$50,000	\$54,000	\$145,000
Employee Appreciation	\$8,500	\$8,500	\$8,500
TOTAL PAYROLL EXPENSE	\$289,407	\$455,243	\$561,864

OPERATING EXPENSES

Laundry/Uniform			
Uniform	\$12,000	\$12,000	\$12,000
Legal/Professional			
Accounting/Payroll Fees	\$35,000	\$25,000	\$75,000
Employee Screening	\$1,000	\$500	\$1,000
Attorney Fees	\$40,000	\$40,000	\$50,000
Board Fees	\$8,000	\$8,000	\$8,000
Medical Direction	\$15,000	\$15,000	\$15,000
Software			\$40,000
Billing Service	\$60,000	\$60,000	\$60,000
ESO Software	\$10,000	\$10,000	\$-
Management Software	\$15,000	\$15,000	\$-
Dues/Subscriptions	\$5,000	\$8,000	\$8,000
Election Costs	\$-	\$35,000	\$5,000
Fees			
Bank Charges	\$500	\$250	\$250
Treasurer's Fee 1.5%	\$30,000	\$20,000	\$20,000
Office Expense			
Office Supplies & Postage	\$20,000	\$10,000	\$15,000
Public Relations			

PR Expense	\$7,000	\$5,000	\$10,000
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Utilities			
Telephone	\$15,000	\$15,000	\$15,000
Utilities	\$40,000	\$50,000	\$50,000
Insurance			
Insurance (Property/ Auto)	\$60,000	\$60,000	\$65,000
Repair/ Maintenance			
Building Repairs	\$5,000	\$5,000	\$5,000
Janitorial Expense	\$2,500	\$2,500	\$5,000
Telephone Repairs	\$1,000	\$1,000	\$1,000
Extermination	\$1,500	\$1,500	\$1,500
Computer Repairs	\$5,000	\$2,500	\$2,500
Education			
Travel	\$20,000	\$20,000	\$20,000
Registration fees	\$10,000	\$10,000	\$10,000
Books	\$2,500	\$2,500	\$2,500
Supplies	\$5,000	\$5,000	\$5,000
Equipment Maintenance	\$7,000	\$7,000	\$7,000
Computers/Software	\$5,000	\$5,000	\$5,000
Medical Equipment & Supplies			
Medical Supplies	\$80,000	\$80,000	\$90,000
Medical Equipment	\$8,000	\$8,000	\$8,000
Medical Maintenance	\$8,000	\$5,000	\$5,000
Oxygen	\$7,000	\$7,000	\$7,000
Operations Supplies			
Computer Equipment	\$10,000	\$5,000	\$5,000
Rescue Task Force	\$5,000	\$5,000	\$20,000
Communications Equipment	\$10,000	\$10,000	\$10,000
TOTAL OPERATING EXPENSES	\$566,000	\$570,750	\$658,750

CAPITAL EXPENSES

Ambulance		\$-	\$100,000
Command Vehicle		\$-	\$-
Computer Equipment		\$-	\$-
Medical Equipment	\$110,000	\$-	\$-
Special Operations		\$88,000	\$-
Stretchers	\$39,000	\$39,000	\$-
USDA RD Loan Interest	\$79,513	\$-	\$-
USDA RD Loan Principal	\$58,066	\$-	\$-
Reserve Contingency	\$36,500	\$74,556	\$25,000
TOTAL CAPITAL EXPENSES	\$323,079	\$201,556	\$125,000

Total Revenue	\$1,547,798	\$1,227,797	\$1,345,745
Total Expenses	\$1,178,486	\$1,227,549	\$1,345,614
NET	\$369,312	\$248	\$131
NEW BUILDING FUNDS	\$1,070,345	\$-	\$-
ENDING FUND BALANCE	\$5,431,082	\$5,431,330	\$5,431,461

**TRINIDADAMBULANCE DISTRICT TRANSPORTATION ENTERPRISE
2026 BUDGET**

	2024 Actual	2025 Projected	2026 Projected
BEGINNING FUND BALANCE	\$1,792,903	\$1,922,310	\$2,305,736

INCOME

Service Fees	\$4,351,000	\$4,400,000	\$4,400,000
Insurance Adjustments	\$(2,638,469)	\$(2,508,000)	\$(2,508,000)
Down Payment / Earnest Money	\$-	\$165,000	\$60,000
Interest Income	\$-	\$46,750	\$35,000
TOTAL INCOME	\$1,712,531	\$2,103,750	\$1,987,000

PAYROLL EXPENSE

Salaries	\$1,151,772	\$1,112,410	\$1,385,000
FICA - Medicare	\$16,701	\$16,130	\$20,083
FICA - Social Security	\$71,410	\$68,969	\$85,870
State Unemployment	\$2,567	\$2,567	\$3,000
Workers Comp	\$46,208	\$55,621	\$-
Retirement	\$38,966	\$33,344	\$45,000
Health Insurance	\$100,000	\$126,000	\$-
Employee Appreciation	\$1,500	\$1,500	\$-
TOTAL PAYROLL EXPENSE	\$1,429,124	\$1,416,540	\$1,538,953

Vehicle Expenses			
Fuel	\$75,000	\$75,000	\$75,000
Tires	\$10,000	\$10,000	\$10,000
Maintenance	\$25,000	\$35,000	\$35,000
Repairs	\$35,000	\$35,000	\$35,000
License Fees	\$1,000	\$1,000	\$1,000
Vehicle Supplies			
Vehicle Supplies	\$8,000	\$10,000	\$10,000
TOTAL VEHICLE EXPENSE	\$154,000	\$166,000	\$166,000

LOAN EXPENSE

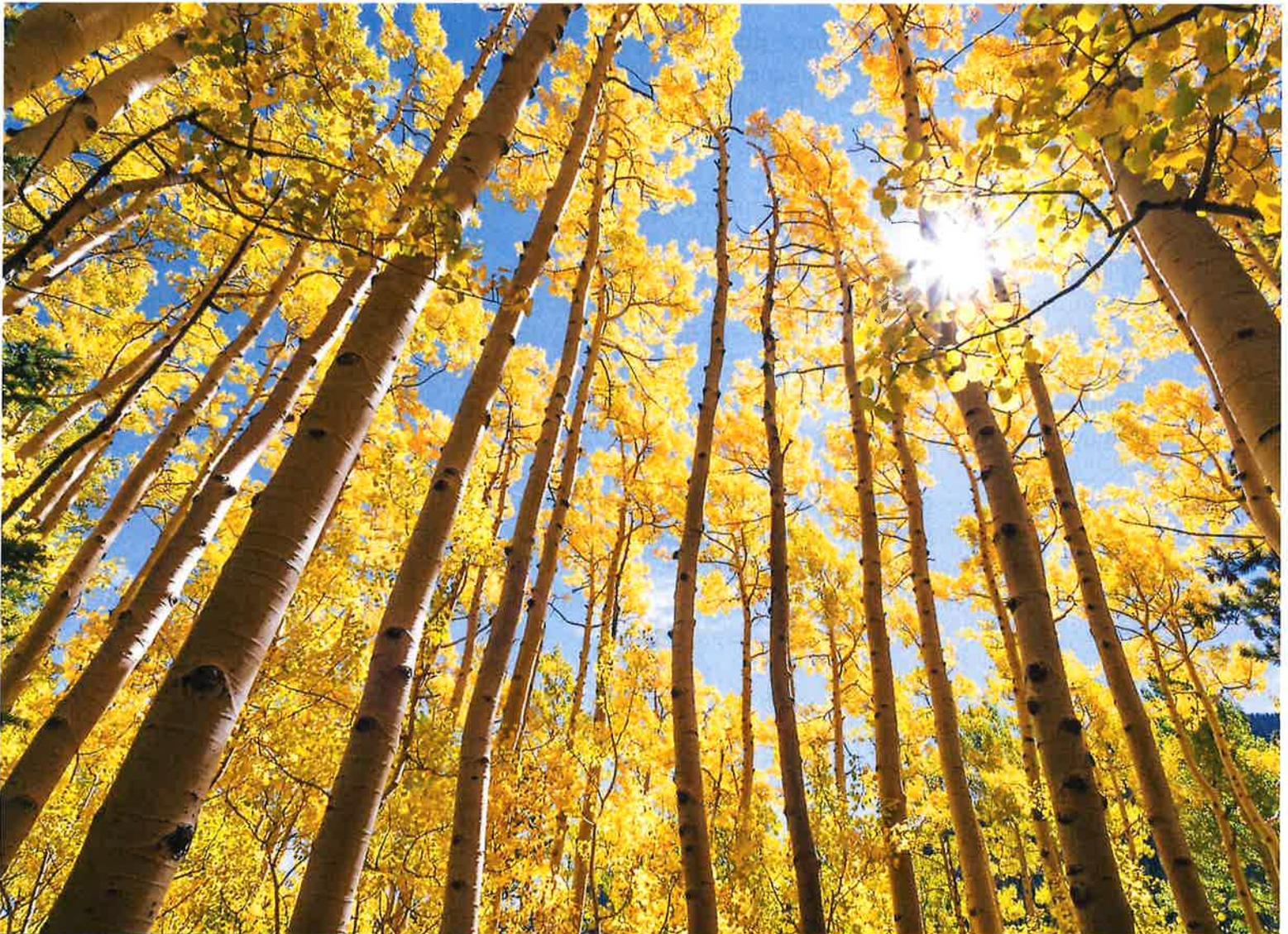
January 1, 2026 Interest +Principal	\$-	\$68,892	\$69,015
July 1, 2026 Interest +Principal	\$-	\$68,892	\$69,015
TOTAL LOAN EXPENSE	\$-	\$137,784	\$138,030

Total Revenue	\$1,712,531	\$2,103,750	\$1,987,000
Total Expenses	\$1,583,124	\$1,720,324	\$1,842,983
NET	\$129,407	\$383,426	\$144,018

ENDING FUND BALANCE	\$1,922,310	\$2,305,736	\$2,449,753
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Proposal for Trinidad Ambulance Service District

General Counsel Services





October 7, 2025

VIA E-MAIL

Board of Directors
Attn: Gabe Moreno, Executive Director
Trinidad Ambulance Service District
gmoreno@tadems.com

Re: **Proposal for Legal Services**

Dear Board:

We are pleased to submit this proposal on behalf of Collins Cole Winn & Ulmer, PLLC ("CCWU") to provide general counsel legal services to the Trinidad Ambulance Service District ("District"). Enclosed you will find information about the people and practices that make up CCWU.

CCWU is a premier local government law firm in Colorado. For almost 50 years, our attorneys have exclusively provided general and special counsel representation to Colorado's municipalities, special districts, intergovernmental authorities, libraries, and other forms of local government. We believe that attorneys representing local governments should have the same priority as their clients: the well-being of the community. We strive to help our clients both solve their existing legal problems and prevent future ones, working proactively to provide experienced, pragmatic legal representation in a cost-effective manner.

Our philosophy is centered around serving each client's individual needs. Our legal representation is designed to put the District's best interests at the forefront of every action we take. We provide a higher standard of representation by working with our clients to develop strategies, identify solutions, set and manage realistic legal budgets, and prioritize work.

Our team of eleven attorneys and four paralegals is well equipped with the professional and technical knowledge to handle local government matters as efficiently as possible. Our experience gives us a depth that few local government law firms have, and no single attorney can equal. If any one of our attorneys or paralegals has not previously encountered an issue that arises, odds are that another attorney in our firm has.

October 7, 2025
Page 2

Your primary point of contact with the firm will be partner Kathryn Winn. We are not aware of any existing conflicts of interest that would impact our representation of the District. If we become aware of any potential conflict, we will immediately disclose it.

In addition to the information provided in this proposal, we invite you to explore our website www.cogovlaw.com, which provides greater detail on our experience, services, and the team that makes up CCWU.

Thank you for your consideration of our proposal.

Sincerely,

A handwritten signature in blue ink, appearing to read "Kathryn Winn", with a stylized flourish at the end.

Kathryn G. Winn

Why Collins Cole Winn & Ulmer



Responsiveness

We only take on new clients when we are certain that our staffing and workload will allow us to provide high-quality, responsive legal services at a reasonable cost to both the prospective client and our existing clients.



Leaders in Colorado Local Government Law

We strive to make Colorado a place we all want to live, work, and play. We are active with the Special District Association (SDA) and State Legislature, lecture frequently on areas of specific interest to Colorado local governments, and annually prepare the Special District Board Member Manual and present the SDA Board Member Workshops.



Economy & Value for Money

We are committed to the highest standards of professional ethics and competency. CCWU understands that we represent local governments, and our attorneys are held to a high standard by the public we serve. Our experience allows us to tailor our services to fit your needs. We can attend every meeting, file all statutory compliance filings, and run your elections – but only if you need us to. If you only need us to answer one or two questions a year, we're here for that as well.



Competence, Focus and Experience

Representing local governments is what we do. The nature and extent of specializing in Colorado local government law allows us to assist our clients on a daily basis with the issues they face. Our attorneys have experience in all areas of law affecting local government, enabling us to manage effectively and efficiently the legal affairs of the entities we represent. We emphasize a transaction practice focused on avoiding litigation.

Our firm utilizes the most current high-tech assets and support needed to serve the needs of all of our clients.



Intergovernmental Relationships

We serve as general counsel to many municipalities, authorities, park and recreation, metropolitan, water, sanitation, and fire districts and have drafted hundreds of intergovernmental agreements, MOUs, Bylaws, Resolutions, and Ordinances.



Straightforward Billing

Our billing structure is comprehensive and straightforward and designed to provide the client with the best legal services at the lowest cost. We believe you should pay for only the work you need. We do not bill for extraneous items, such as copies, secretarial time, mileage, postage, or phone costs.

Kathryn Winn - Partner

Kathryn Winn has represented all types of local governments since 2008, with a focus on general counsel representation of special districts, municipalities, authorities, and library districts.

Kathryn speaks regularly at the SDA Annual Conference and Spring Workshops on topics such as open records, open meetings, boardmanship, the Special District Act, and HIPAA; in addition, she annually updates the SDA Board Member Manual.

Kathryn managed the open space grant program for Great Outdoors Colorado (GOCO), handling complex conservation easement transactions. She believes that the best part of her work is the relationships she forms with clients all over Colorado.



EDUCATION

Kathryn received her law degree from the University of Denver and her bachelor's degree in English from Mary Washington College in Virginia.

PERSONAL INTERESTS

Kathryn currently lives in Golden with her daughter and husband, a retired professional cyclist from Australia. Kathryn enjoys fine coffee, ice cream and wine, and is fluent in both American and Australian English, but still refuses to touch Vegemite. Her activities outside of the office include cycling, cross-country skiing, hiking, animal rescue, photography, and teaching tricks to her cats and dog.

T: 303.218.7205 | **E:** kwinn@cogovlaw.com

165 S. Union Blvd, Suite 785, Lakewood, CO 80228 | www.cogovlaw.com

BILLING RATES

Effective 1/2025

<u>Name</u>	<u>2025 Rates</u>
Partner	\$440 - \$475
Associate	\$230 - \$400
Paralegal	\$220 – \$265

*Kathryn Winn's 2025 rate is \$440/hour.